



MATT MASSEY
President

To Whom It May Concern:

Please consider this correspondence as a letter of reference/recommendation for Ward Scott Architecture. I served as Superintendent of Madison County Schools from January 2015 to July 2019, and I had the pleasure of working with Zach Ward in his role as a lead architect over several projects in Madison County Schools. One extremely complicated project was to create a corridor connecting several buildings of varying ages and heights on a sloping property. Ward Scott finished the project on-time and on-budget. Zach Ward was excellent at communicating with the school principal and board members whenever called upon. We brought in Ward Scott on another complicated project in progress that was starting to run behind and over budget. Mr. Ward took over that flailing project that was on a strict timeline and incredibly completed it two months ahead of schedule.

Ward Scott works very well with school stakeholders and general contractors and communicates on a level unparalleled with any other architecture firm I have ever worked with. Ward Scott is my preferred architecture firm of choice, and I would recommend to any superintendent or school board if there is a project that must come in on time and on budget, the Ward Scott are the professionals that will deliver.

Respectfully,

A handwritten signature in black ink that reads "Matt Massey". The signature is fluid and cursive, with a long horizontal stroke at the end.

Matt Massey
President
Alabama School of Cyber Technology & Engineering